



EUROPEAN POLICY CENTRE

**ANNUAL REPORT
2019**

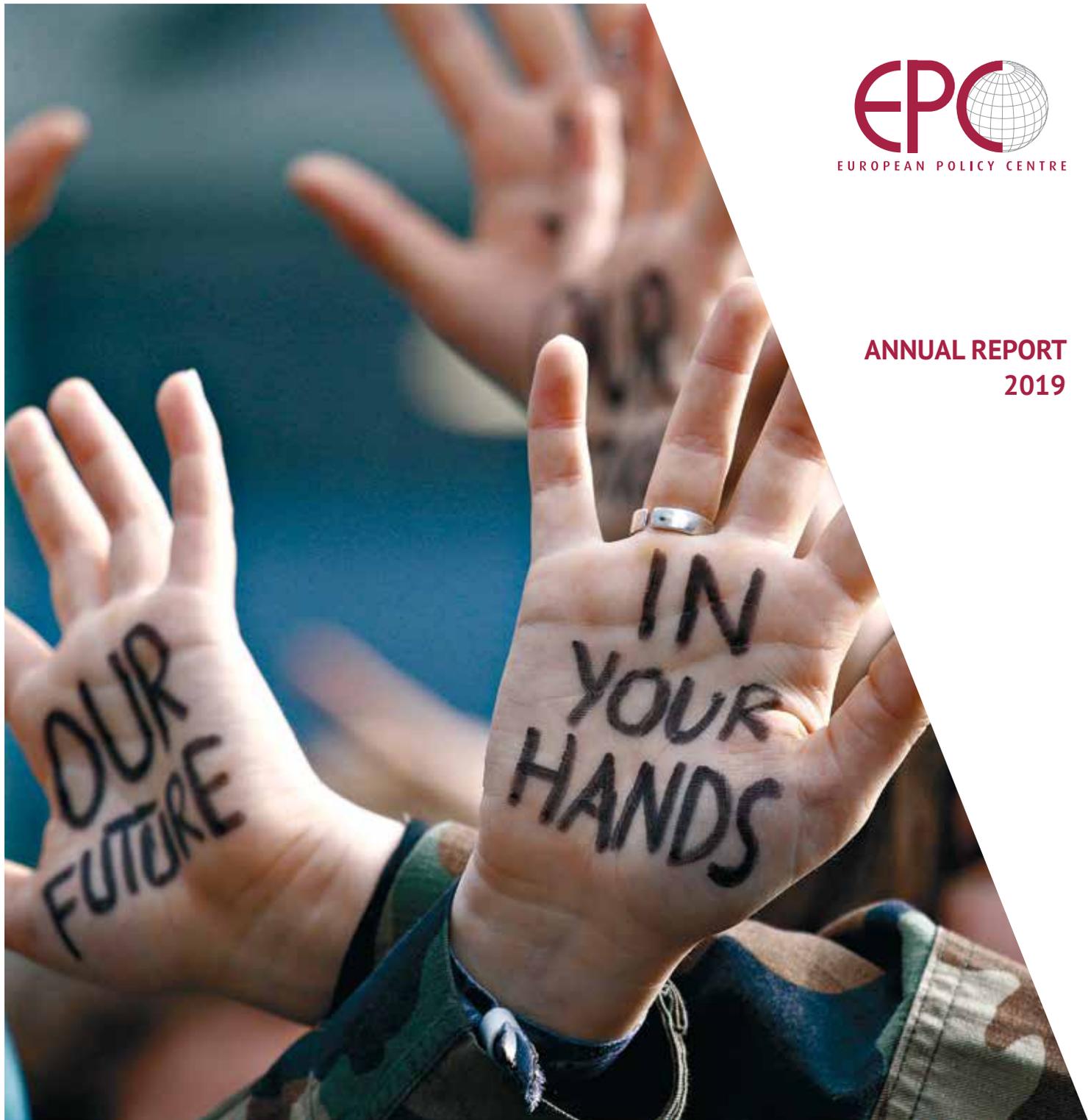


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Foreword

**HERMAN
VAN ROMPUY**

President

It is my pleasure to introduce the European Policy Centre's Annual Report for 2019. It features highlights of the EPC's many activities during the year and showcases its convening power, expertise, and impact on the EU policy agenda.

As you read this report, you will find many examples of how the European Policy Centre (EPC) has managed to shape some of the most important EU policy discussions.

Policymakers particularly valued our analysis on the 2019 European elections, Brexit and the circular economy. We developed practical recommendations to revamp European industry and better prepare the workplace for a digital and greener future. Our experience in promoting and evaluating EU-wide citizen participation in decision-making will help inform the upcoming Conference on the Future of Europe. And in our flagship publication 'Yes, We Should!', we stand up for European cooperation and offer advice to the new EU leadership on how to move Europe forward.

I firmly believe that think tanks such as the EPC play an invaluable role in promoting open and constructive debate in Brussels and beyond. Long-term, strategic thinking, fact-based analysis and bringing people with different points of view around the table – staples of the EPC approach – are more crucial than ever in the context of increasing polarisation and a deluge of disinformation.

In my years as president of this organisation, I have found that the EPC's adaptability is its greatest strength. It does not rest on its laurels and works hard to anticipate emerging developments, allowing for greater flexibility and resilience.

I would, therefore, like to share my admiration for the tireless efforts of the dedicated EPC team, ably led by Chief Executive Fabian Zuleeg. Through their contributions, the EPC will continue to be able to carry out its mission of making European integration work better – an endeavour I look forward to being a part of.



Message from the Chief Executive

FABIAN ZULEEG

Chief Executive

It has been another successful year for the European Policy Centre with a record number of events and publications. We continued to expand our reach and impact in Brussels and the member state capitals, sharing our analysis and insights with policy- and decision-makers at the highest levels.

2019 was a year of transition on the institutional front. The European elections and the change in EU leadership dominated the agenda. In preparation for the new politico-institutional cycle, we presented a list of strategic policy priorities in the 24th issue of our *Challenge Europe* series, 'Yes, We Should!', and provided practical guidance on how policymakers could implement our recommendations.

Besides our coverage of the election, we focused our attention on the most prominent ongoing policy debates, such as the EU's climate ambitions, the digital transformation, trade and the Union's place in the global order. We delivered an EU Industry Action Plan and carried out a critical analysis of the European Commission's EU budget proposal for 2021-27.

Furthermore, 2019 marked the 20th anniversary of the Tampere European Council Conclusions, which set the stage for a common migration and asylum policy at the EU level. Together with our partners, the EPC embarked on a year-long project to assess the legacy of those conclusions. The results of this project went on to influence the Commission's New Pact on Migration.

We also stepped up our activities on Brexit. Building on our cooperation with the European Commission Task Force for Relations with the UK via our Brexit Think Tank Group, we were able to monitor the ongoing Brexit negotiations closely and provide timely analysis and expertise on a complex range of issues linked to the future EU-UK relationship.

The Connecting Europe project, which aims to close the gap between Brussels and civil society in the member states, and our extensive experience in evaluating citizen participation in EU decision-making, have placed us in a unique position to make an active contribution to the upcoming Conference on the Future of Europe.

Operations-wise, the EPC remained committed to upgrading its communication tools. In November, we launched a new website, revamping our visual identity and boosting our online presence. We are continuing to enhance the website and raise our media profile in 2020. The EPC's finances also continued to improve, as part of our objective to guarantee a more sustainable financial future for the organisation.

All this makes me confident that the EPC is more than capable of meeting the challenges of an increasingly competitive and uncertain world. As I write this, we are at the tail end of one of the strangest European summers in living memory. COVID-19 has upended our sense of what is normal and forced us to rethink our strategy and working methods. The effects of the pandemic will be felt for many years to come.

2020 promises to be one of the most challenging years yet, but I am greatly encouraged by our ability to adapt to changing circumstances. None of the remarkable successes of the past year could have been achieved without the

commitment and professionalism of the EPC team, and I would like to thank them for all they have done. I would also like to sincerely thank all our members and partners for their unwavering support and faith in our work.

Finally, my gratitude goes to our President Herman Van Rompuy for his wise counsel, to Poul Skytte Christoffersen for his support and contribution during his time as Chairman of the Governing Board, and to his successor and current Chairman David O'Sullivan, and all the members of the Governing Board for their support.

The EPC in 2019 at a glance



181 events



10,000+ audience members



800+ speakers

1. The ‘Yes, We Should! EU Priorities for 2019-2024’ conference with from left to right, Marietje Schaake, MEP; Daniela Schwarzer, Director of the German Council on Foreign Relations; and Corina Stratulat, Head of the EPC European Politics & Institutions programme and Senior Policy Analyst.

2. Chinese Ambassador Mr. Wang Yi, Minister of Foreign Affairs of The People’s Republic of China meets with then Chair of the EPC Governing Board Poul Skytte Christoffersen (left) and EPC President Herman Van Rompuy (right).

3. Margrethe Vestager, European Commission Executive Vice-President for A Europe Fit for the Digital Age and Competition, and Peter Altmaier, German Federal Minister for Economic Affairs and Energy debate the merits of a new industrial strategy for Europe.



4. European Commission President Jean-Claude Juncker came to the European Policy Centre to speak about his time at the helm of the Commission: “When put to the test as we have been over the last five years, the resilience and strength of the Union has shone through, and in the face of the greatest challenges we have ever met in recent decades.”

5. First Minister of Scotland Nicola Sturgeon visited the EPC to present Scotland’s view of the ongoing Brexit talks: “Brexit – and all that flows from it – runs counter to Scotland’s expressed democratic wishes. And it would constrain the choices of Scottish Governments now and well into the future. It would reduce our ability to fund public services, support businesses, tackle poverty, and work with other countries.”

6. Senior Adviser to the EPC on Communications Jacki Davis in full moderating mode.



74 publications



50,000 downloads



70,000+ followers



7000+ media mentions

FORUM | 24 OCTOBER 2019

le Juncker
European Commission

“For over 20 years, the European Policy Centre has been at the centre of the debate on Europe. Your ideas, your thoughts, sometimes your dreams have helped shape the future of the European Union. I am happy to be invited here today to speak about my thoughts and experiences. And I am happy that I will deliver my last Brussels speech here – hopefully.”

EUROPEAN COMMISSION PRESIDENT (2014-2019)
JEAN-CLAUDE JUNCKER

Influencing the agenda

IMPACT

With its timely events, in-depth analysis and innovative policy solutions, the EPC continues to reach decision-makers in Brussels and other EU capitals at critical junctures in EU policymaking.

European elections

The changing of the guard

The most important event in the political calendar were the European Parliamentary elections between 23 and 26 May 2019, which ushered in a new politico-institutional cycle and a new EU leadership.

Ahead of the elections, EPC analysts focused on setting out a new agenda for the incoming Parliament and Commission (see *Yes, We Should!*). They argued that, to fight the danger of a more regressive, nationalistic,

closed, illiberal and authoritarian Europe – which many feared the elections would yield – the EU should address the fundamental economic, technological and social insecurities citizens are facing and concentrate on initiatives in areas where it can make a tangible difference.

On 27 May the EPC organised an Elections Monitor. Senior Policy Analyst and Head of the European Politics and Institutions programme Corina Stratulat,

EPC Director of Studies Janis A. Emmanouilidis and EPC Chief Executive Fabian Zuleeg analysed the outcome of the European elections and discussed the next steps with regards to a potential coalition-building in the European Parliament and the next EU leadership. The event was the first in many activities that explored the (possible) impact of the election results in different areas.

Both before and after election day, our analysts were quoted widely in leading media in- and outside of Europe.

“The two big party blocs no longer have an automatic majority,” said **Fabian Zuleeg**, chief executive of the European Policy Centre think-tank. “Decision-making will be more difficult in the parliament – but certainly it will continue to function.”

Financial Times, 27 May 2019

“There are so many different issues at stake ... it’s such a complex tableau of things, which will involve a lot of players,” – **Janis A. Emmanouilidis**, director of studies at the European Policy Centre.

POLITICO, 20 May 2020

Diesen Mechanismus können sogar einzelne Akteure systematisch ausnutzen, sagt der britische Politikwissenschaftler **Paul Butcher**, der zuletzt ein Papier über die „Heimatfront des neuen Informationskrieges“ veröffentlichte. „Diese extremistischen Aktivisten sind die größte Gefahr, der wir bei Online-Kampagnen ausgesetzt sind.“

Der Tagesspiegel, 14 April 2020



Challenge Europe

Yes, We Should!

Challenge Europe is a multi-authored, periodical publication appearing at key moments and dealing with key issues in the EU integration debate. The 24th edition presented a list of policy priorities for the incoming EU leadership.

Our main argument was that the European Union is a great success story. For more than six decades, it has generated unprecedented levels of freedom, peace, prosperity, openness, and stability across the continent, proving that we wield far greater influence if we work together, economically and politically. However, today, the hard-won achievements of European integration are taken for granted or are

openly questioned, while the wider international conditions that benefitted the Union’s development are fraying. Internal and external centrifugal forces are putting European integration under pressure. The EU cannot afford to stall – muddling through clearly entails the risk of losing relevance in the global context and in the eyes of citizens.

Each of the 24 contributions in this volume, authored by renowned experts and practitioners in their respective fields, presents a set of concrete recommendations for the next EU leadership, both in terms of key priority areas – sustainable prosperity, values, migration and

Schengen, and Europe’s place in the world – and on how the EU can use the instruments it already has at its disposal to act in a more effective, transparent, and decisive way.

On 7 May 2019, we presented the publication at our *Yes, We Should! EU priorities for 2019-2024* conference with, among others, Andrej Plenković, Prime Minister of the Republic of Croatia, Marietje Schaake, MEP, Daniela Schwarzer, Director of the German Council on Foreign Relations and Guy Verhofstadt, MEP, President of ALDE Group; Brexit Coordinator of the European Parliament.



1. Andrej Plenković, Prime Minister of the Republic of Croatia, opens the *Yes, We Should! EU priorities for 2019-2024* conference.

2. The first panel at the *Yes, We Should! EU priorities for 2019-2024* featuring, from right to left Jacki Davis, Meade Communications; Marie De Somer, Head of the EPC European Migration & Diversity programme at the EPC; Claire Dhéret, Head of the EPC Social Europe & Wellbeing programme at the EPC; George Pagoulatos, Professor of European Politics & Economy, Athens University of Economics & Business; Vice-President of ELIAMEP.

3. "Hard talk" session with Guy Verhofstadt, MEP and President of ALDE Group; Brexit Coordinator of the European Parliament

4. The second panel at the *Yes, We Should! EU priorities for 2019-2024* conference featuring, from left to right Poul Skytte Christoffersen, former Chair of the Governing Board, European Policy Centre; Marietje Schaake, Member of the European Parliament; Daniela Schwarzer, Director of German Council on Foreign Relations; Corina Stratulat, Head of the EPC European Politics & Institutions programme at the EPC; and Janis A. Emmanouilidis, Director of Studies, EPC.



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Strategic Council & Annual Conference

What's next for the EU27?

Following the European elections in May 2019 and the changing of the guard in the European Commission, the EPC shifted its focus to the policy agenda of the next politico-institutional cycle.

What should be the main priorities of the new EU leadership? And what will the future hold for the EU following the UK's departure? Those were the questions at the centre of a lively and interactive debate at our high-level conference on 6 November, which featured our President and President Emeritus of the European Council Herman Van Rompuy.

Other speakers included Danuta Hübner (MEP and Member of the Brexit Steering Group), Brigid Laffan (Director, Robert Schuman Centre for Advanced Studies,

European University Institute), Anand Menon (Professor of European Politics and Foreign Affairs, King's College London), Heather Grabbe (Director, Open Society European Policy Institute), Daniela Schwarzer (Director, German Council on Foreign Relations), and Loukas Tsoukalis (President, Hellenic Foundation for European and Foreign Policy).

Just before our annual conference, the European Policy Centre's Strategic Council convened to assess the most pressing issues for the Union in the short and long term, and to map out what, as a result, should be the main focus of the EPC's activities in the coming year and beyond.

EPC management and heads of programme and President Herman Van Rompuy sat down

together with leading experts, academics, and former and current EU insiders for an open discussion on the strategic direction of the organisation in an increasingly competitive and polarised environment.

Beyond that, the EPC presented its research priorities for 2020: the EU Green Deal and the importance of the link between climate action policies and the digital transition; the negotiations on the next EU budget; the concept of strategic autonomy; the New Pact on Migration; the impact of disinformation on discourses surrounding migration; ensuring a level playing field after Brexit; how to fix the Single Market; and how the EU should address the influence internet platforms exert on public discourse.



“In a world of great trading blocks, the EU is the best means we are ever likely to have for expanding free trade while preserving social protections. In an age where the voices of protectionism and intolerance often seem to be getting louder, the EU amplifies our own support for openness, diversity and human rights. And at a time when the rules-based international order is being threatened, the EU exemplifies the value of co-operation and solidarity.”

FIRST MINISTER OF SCOTLAND
NICOLA STURGEON



Brexit

The saga continued

The UK's and EU's disentanglement often took one step forward and two steps back in 2019. But despite the many unpredictable twists and turns, the EPC continued to be the reference point for think tank analysis on Brexit in Brussels, producing a steady flow of analysis, events and publications on the subject.

Our analysts studied the implications of the UK's withdrawal from the EU for business, trade, citizens and the EU's future relationship with the UK. With our timely and widely read publications, the EPC was able to demonstrate its unique, in-depth understanding of the legal and institutional aspects of the negotiations, and thereby influence the debate in a meaningful way.

At crucial moments, the EPC succeeded in organising events featuring insiders directly from the negotiating tables. On 2 April, a few days after the first Article 50 deadline had passed, Chief Negotiator of the Task Force 50 Michel Barnier came to the EPC to give an update on the negotiations. Earlier in the year, while UK politics was in gridlock after the Withdrawal Agreement and Political Declaration were voted down in Parliament, a high-level panel, organised in cooperation with the Robert Schuman Centre for Advanced Studies discussed possible

ways forward. It featured Sabine Weyand (Deputy Chief Brexit Negotiator), Jill Rutter (Programme Director at the Institute for Government), Ivan Rogers (Former UK Permanent Representative to the EU), Jennifer Rankin (Brussels Correspondent at The Guardian), Tony Connelly (Europe Editor at RTE), and Brigid Laffan (Director at the Robert Schuman Centre for Advanced Studies).

The EPC also continued to organise expert roundtables under its Brexit Think Tank Group and Brexit Forum monikers. To look at the sensitive issue of the level playing field in particular, the EPC had set up a special task force in 2018. Members explored what the consequences would be if London were to decide to lower social, environmental and labour standards after Brexit to give its businesses an unfair advantage over their EU competitors. In 2019, the results of the task force were published in a multi-authored book. The publication analysed the proposals that were then on the table to ensure a level playing field between the UK and the EU after Brexit and assessed how far the objectives laid out in the European Council guidelines had been met. Authors covered different crucial policy areas, including environmental standards, labour and social standards, technical regulations and standards, and state aid control.



Chief Brexit negotiator for the EU, Michel Barnier, gives an update on the Brexit negotiations at an EPC Briefing.

“Reform or perish”

European Politics and Institutions

As the EU was gearing up for the elections and the transition to a new politico-institutional cycle, the repercussions of the economic recession, the refugee crisis and Brexit could still be felt throughout the continent. European decision-making had become increasingly mired in gridlock and discord. In a letter addressed to all EU citizens, published in 28 different newspapers, French President Macron warned that, if the EU failed to reform, it could disappear altogether. Having already put forward proposals to address the ‘poly-crisis’ in the form of an overarching New Pact, the EPC continued to work on concrete recommendations on how to remodel the political and institutional make-up of the EU on several fronts:

Giving citizens a seat at the EU table

With Europe’s leaders searching for solutions to restore people’s trust and engagement in the EU, EPC analysts set out to discover how EU decision-making could be made more democratic and transparent.

Building further on our evaluation of the European Citizens’ Consultations (ECC) as part of the ECC’s Civil Society Network project (with the kind support of the King Baudouin Foundation and the Open Society Foundation),

the EPC continued to argue in favour of introducing citizen participation at the EU level in a structural way and cultivating a culture of openness in and around the European institutions.

Shortly after her appointment as the new President of the European Commission, Ursula von der Leyen proposed the organisation of a two-year Conference on the Future of Europe (CoFoE). She envisioned that European citizens would “play a leading and active” role in this endeavour. A Franco-German non-paper later endorsed President von der Leyen’s idea as “prompt and necessary”, while the European Parliament also moved to support the idea.

Based on our experience in monitoring and evaluating the ECCs and our commitment to democracy and citizen participation, we resolved to invest time and resources to ensure the lessons learned from the European Citizens’ Consultations would be applied to the design and implementation of the Conference. The EPC was the first think tank to propose a detailed, concrete draft outline for the process, putting European citizens front and centre.



EPC’s Corina Stratulat (Senior Policy Analyst) and Paul Butcher (Policy Analyst) present the results of the evaluation report on the European Citizens’ Consultations, together with a panel featuring Sixtine Bouygues, Deputy Director-General for Communication at the European Commission; Gaëtane Ricard-Nihoul, Deputy Secretary General for the European Citizens’ Consultations, Ministry of Foreign and European Affairs, France; Karl-Heinz Lambertz, President of the European Committee of the Regions; and Salvador Llaudes, Analyst at the Elcano Royal Institute.

Enlargement to the Balkans

The transformative leverage of the EU enlargement strategy and how the EU institutions and member states respond to and influence the enlargement policy and process was an overarching theme in 2019.

The spotlight was put on rule of law, and how to stop the brain drain from the Western Balkans. The EPC also engaged with many high-level political actors from the region, including North Macedonia’s Deputy Prime Minister for European Affairs, Bujar Osmani, who

spoke about his country’s prospects for starting accession negotiations with the EU. Bojan Šarkiĉ, Ambassador of the Republic of Montenegro, gave an update on Montenegro’s EU integration paths.

EPC analysts also continued to work closely with organisations in the Balkan region, such as CEP Belgrade, as part of our efforts to promote the development of the rule of law and public administration reform in the region.



Bujar Osmani, Deputy Prime Minister for European Affairs of North Macedonia, gives an update on his country’s path to the EU accession negotiations.



A future-oriented European industrial policy What do we need?

@epc_eu | #epc_eu



Margrethe Vestager, European Commissioner for Competition (left), Janis A. Emmanouilidis, EPC Director of Studies (middle) and Peter Altmaier, German Federal Minister for Economic Affairs and Energy (right) in a frank discussion on the future of European industrial policy.

Securing Europe's future prosperity

Sustainable Prosperity for Europe

The green transition and the digital revolution



Believing that climate change and the rise of new digital technologies is having, and will have, a huge societal impact, the EPC set up several projects to see how the EU can help to support and ease the transition into the green and digital economy. Our efforts were validated when the new EU leadership decided to make the EU Green Deal and Digital Single Market two of its top priorities.

EPC analysts continued to follow up on the Union's climate policies, and argued that policy choices in other areas, especially the EU budget, must be brought in line with the goals the EU member states committed to under the Paris Agreement. To that end, the EPC published a vital publication on how to 'Paris-proof' the EU's next Multiannual Financial Framework (MFF).



1. Karmenu Vella, European Commissioner for Environment, Maritime Affairs and Fisheries, speaks at an event on the unequal impacts of climate change for different groups of people.

2. Johannes Laitenberger, Director-General for Competition at the European Commission, attends an EPC Policy lunch to share his views on the prospects for EU state aid and competition policies.

In a series of events under the monikers 'Beyond the hype' and 'Disruptive Technologies', the EPC invited tech entrepreneurs, innovators and experts to engage with EU policymakers on the use and implications of the latest developments in algorithms, blockchain and the Internet of Things.

EPC analysts also focused on the links and possible synergies between the digital and climate transitions. The Sustainable Prosperity for Europe programme carried on with the 'Digital Roadmap for a Circular Economy' task force, which explores how digitalisation and innovative technologies can help to build a more sustainable, circular economy. The preliminary results were published in the summer of 2019, while the final study will be published in the spring of 2020.

Based on its extensive expertise in the subject of circular economy, the EPC also kicked off a new project on 'Digitalisation and Sustainability' with the support of the German Federal Ministry of the Environment, Nature Conservation and Nuclear Safety. An important feature of this project is to collect best practices from across Europe of how new digital technologies can be used to further the Union's climate ambitions. But it also looks at how companies can make the production and consumption of ICT more sustainable.

Energy

The EU's energy policy is closely linked to the Union's climate ambitions and its geopolitical strategy.

In light of the new politico-institutional cycle, EPC analysts concentrated on proposing concrete initiatives aimed at reducing global emissions, promoting renewable energy sources, forecasting global energy demand and securing energy supplies.



1. Olena Zerkal, Deputy Minister for Foreign Affairs of Ukraine, speaking at a Policy Dialogue on the future of Ukraine's gas transit route and European energy security. The panel also included Carl Bildt, Former Minister of Foreign Affairs, Sweden; Nicole Gibson, European energy security Advisor, U.S. Department of State; Kirsten Westphal, Senior Associate at SWP; Yuriy Vitrenko, Chief Operating Officer at Naftogaz and Marco Giuli, (former) Policy Analyst at the European Policy Centre.

2. Jean-Luc Demarty, Director-General, DG Trade at the European Commission attends an EPC Policy Lunch to discuss the future of trade in a tumultuous world.

3. Director General for Trade at the European Commission, Sabine Weyand, explains how EU trade policy should adapt to the changing realities at an EPC Breakfast Policy Briefing.

Trade

In response to rising protectionism worldwide, Europe has shown a willingness to renew its commitment to the global multilateral system. Through engaging with high-level policymakers and stakeholders, the EPC investigated what the EU can do to translate this commitment into concrete action and save the rules-based global order.



A new industrial strategy for Europe

European industry is falling behind. New and unprecedented challenges and megatrends, from a slowdown in global trade to digital disruption and climate change, are making it increasingly difficult to stay ahead of the curve. However, despite these fast-paced developments, industry remains the backbone of the European economy, delivering high-quality jobs, innovation and world-class companies. If the EU is to retain its competitive edge, it must embrace change and renew its industrial strategy.

To support the growing political momentum for a revived EU industrial strategy, both in the member states and in the new von der Leyen Commission, the EPC presented the results of its task force on an Industry Action Plan for the European Union, which started in February 2018.

The main elements of our Industry Action Plan include mainstreaming industrial competitiveness across policy areas, and provides a more holistic and policy-oriented approach, with a vision

towards 2030 that focuses on competitiveness, sustainability and strategic autonomy.

Alongside the call for an Industry Action Plan, the EPC, through a series of roundtables and subsequent papers, called on the new Commission to put the reform of the Single Market at the very top of its priority list. A modern and well-functioning single market is paramount if the EU is to deliver on the goals and aims it will surely set itself for the rest of its mandate, from sustainability to competitiveness and innovation.

The future of Work

Social Europe and Well-Being



Globalisation, automation, ageing societies, and digitalisation are transforming the world of work and putting pressure on our social welfare systems. The challenges that these disruptions pose are tremendous, and policymakers are still unsure of how to address the implications of the changing nature of work.

In 2019, the EPC wrapped up its research project 'The future of work – Towards a progressive agenda for all'. The results were published in a comprehensive Issue Paper that takes an in-depth look at how labour is

evolving throughout Europe and puts forward a set of policy recommendations for the EU.

EPC analysts called on the EU to become the driving force behind a progressive agenda for the future of work, despite its limited competences. The overall aim should be to establish an inclusive and competitive European labour market that is reinforced by future-fit social protection systems.

The results were also debated at a major conference with employment ministers from Finland, Germany and Norway,

as well as the European Commissioner for Jobs, Nicolas Schmit. They, in turn, presented their vision for the labour market of the future and their plans for making the world of work a driver for social progress.

Within this overarching project, the EPC also finalised its 'Social Protection in the 21st century' task force. It studied the impact of labour market transformations on the functioning of the welfare state, bringing together experts, academics, policymakers, employers, practitioners, social partners and innovators.



Health

The EPC continued to promote the debate and carry out research on European health care systems under its well-established Coalition for Health, Ethics and Society (CHES), with the support of Johnson & Johnson.

Chaired by Hans Martens, EPC Senior Adviser, CHES fosters a dialogue on how to optimise the role of the EU in member states' health policies.

Pivotal themes included how to make health a priority in the post-2020 agenda, the implications of new technologies for health workers, and how to tackle vaccine-hesitancy in Europe. CHES also looked at the relatively new concept of an 'economy of well-being', wherein health is mainstreamed throughout all policy areas.

The CHES Policy Dialogue 'Vaccine-hesitancy in Europe: how to tackle it?' Speakers included Emilié Karafillakis, Research fellow, The Vaccine Confidence Project™, London School of Hygiene and Tropical Medicine; Annabel Seeböhm, Secretary-General, Standing Committee of European Doctors; Ivo Vojtek, Member, Vaccines Europe; and Hans Martens, Senior Adviser, European Policy Centre (Chair).



“Themes in this report go at the heart of the priorities of the Finnish presidency. Social sustainability is key to the many transformations the EU is facing during the next decade. For evidence-based policymaking, reports like this are extremely valuable.”

TIMO HARAKKA, FINNISH MINISTER OF EMPLOYMENT ON THE EPC'S FUTURE OF WORK REPORT

Photos taken at the Future of Work Conference, the pictures show Claire Dhéret (former) Head of the Social Europe and Well-Being programme presenting the results of the EPC Issue Paper (left); European Commissioner for Jobs Nicolas Schmit; the final panel with, from left to right, Claire Dhéret; Hubertus Heil, German Federal Minister of Labour and Social Affairs; Anniken Hauglie, Norwegian Minister of Labour and Social Affairs; Nicolas Schmit, European Commissioner for Jobs and Social Rights; and Timo Harakka, Finnish Minister of Employment (above, left).



Strategic autonomy for European choices

Europe in the World

With the return of realpolitik and zero-sum thinking on the international stage, and the rising competition between the US and China, it is time the EU fundamentally rethought its approach to an increasingly challenging international context.

That was the EPC's main focus in the area of EU geopolitics and foreign affairs.

The EU will play a major role in the development of the international order, whether through its absence or its engagement. The EPC therefore called on the new EU leadership and member states to place strategic autonomy at the top of the political agenda.

US-EU relations

The state of the transatlantic relationship was another important area of focus for the EPC. In partnership with the United States Mission to the EU, the EPC organised a number of events throughout the year on various aspects of importance to the transatlantic relationship. One

of them was with Kate Kalutkiewicz, Senior Trade Representative at the U.S. Mission to the EU, who came to the EPC to speak about how the US and EU could help each other to address the shifting risks and opportunities in global trade.



China

Recognising that China is and will remain a pivotal actor in the international global order, the EPC assessed the evolution of the EU-China relationship in many different policy areas, but mainly concentrated on cyber, climate policies, and trade.

In the 14th EU-China think tank roundtable, EPC analysts and researchers from other European

think tanks met with counterparts from leading Chinese think tanks in Berlin to explore possible avenues of cooperation and discuss the long-term prospects of the EU-China relationship.

In December, the EPC had the honour of hosting Mr. Wang Yi, Minister of Foreign Affairs, The People's Republic of China.

Mr. Wang Yi, Minister of Foreign Affairs of The People's Republic of China.

EU neighbourhood

EPC analysts continued to track developments in the EU's neighbourhood, most notably in Turkey, the South Caucasus and Ukraine.

Through the Ukraine Forum, the EPC provides a unique platform to debate about EU-Ukraine relations and understand the foreign, security, economic and domestic policy developments in Ukraine.

We also followed up on our tracking of the country's anti-corruption efforts, and looked at the political elite renewal after Volodymyr Zelensky's election as the new Ukrainian president.

EPC analysts provided analysis on the increasingly strained relationship between the EU and **Turkey**, but also on internal developments in the country.



1. Maia Sandu, Prime Minister of the Republic of Moldova, gives an update on her government's first 100 days in office.

2. Faruk Kaymakci, Deputy Minister of Foreign Affairs & Director for EU Affairs, Republic of Turkey, delivering a keynote speech at one of our Breakfast briefings on how Turkey and the EU can come reconnect and improve their strained relationship.

Radicalisation and violent extremism in Europe

Since the wave of violent terrorist attacks across Europe in 2015-2016, the EPC has been looking at the root causes of radicalisation and violent extremism in Europe and beyond.

To truly understand the context and motivations of individuals who commit terrorist crimes, the EPC looked at radicalisation and violent extremism from different perspectives, including education and the spread of online terrorist content. More importantly, the EPC organised an event to allow the victims and survivors of terrorism to share their stories and advocate for victims' rights.



Criminality and jihadist terrorism

From October 2018 until the summer of 2019, the EPC and the Counter Extremism Project (CEP) partnered up for a research project on the link between criminality and jihadist terrorism.

This project culminated in a multi-authored book, in which experts from both organisations carried out an independent assessment in ten European countries (Albania, Belgium, France, Germany, Republic of Ireland, Kosovo, North Macedonia, Sweden, the Netherlands and the United Kingdom). Drawing on this research, they proposed a number of bold recommendations to European governments and EU institutions to counter the ongoing threat of the crime-terror nexus.

1. Julian King, European Commissioner for the Security Union, delivers the keynote speech at the Policy Dialogue and launch of the EPC-CEP study 'Guns and glory Criminology, imprisonment and jihadist extremism in Europe'. Behind him are, from left to right, Ian Acheson, Adviser to CEP and former Prison Governor; Paul Van Tigchelt, Director of the Coordinating Unit for threat Analysis, OCAM, Belgium; and Amanda Paul, Senior Policy Analyst, European Policy Centre.

2. The second panel at our *Guns and glory* conference: from left to right; Torben Adams, Head Of Division, International Cooperation (Corrections), Ministry of Justice and Constitutional Affairs, Federal State Bremen; Chair of the RAN prison and probation working group, Germany; Geoffrey Van Orden, Member of the European Parliament; Laurence Bindner, Founder, JOS Project, France; and Ian Acheson Adviser to the CEP and former Prison Governor.

Looking for a new European consensus on migration

European Migration and Diversity



Film screening and panel discussion (with Connecting Europe) with 'Kitchen on the run', a German NGO bringing together locals and refugees over a shared meal.

Since the peak of the so-called refugee crisis in 2015, migration has become a divisive subject in Europe. The European Migration and Diversity programme, therefore, focused on finding pathways to overcome the gridlock in EU decision-making and create a new European consensus on asylum and migration policies.

Analysts also closely followed EU policy trends through the European Programme for Integration and Migration (EPIM) publication series, provided concrete recommendations and enabled multi-stakeholder discussions.

From Tampere 20 to Tampere 2.0

In the 1999 Tampere European Council conclusions, the EU member states committed to setting up a common EU migration and asylum policy. To mark the conclusions' 20th anniversary, the EPC, together with Odysseus Academic Network, European Migration Network Finland and the Friedrich Naumann Foundation, embarked on a year-long project to assess the legacy of the Tampere conclusions and how

they continue to shape and inspire EU policymaking today. Centred on four pillars – partnerships with countries of origin, a common European asylum system, fair treatment of third-country nationals and the management of migration flows – these conclusions provided guidelines and sketched out principles that remain relevant two decades later.

The project included a series of expert roundtables, culminating in the Tampere 2.0 conference held in Helsinki in October 2019, in the margins of the Finnish Council Presidency. The ideas and suggestions discussed at these events were brought together in a multi-authored book.

Based on the state of the EU's migration and asylum policies and the lessons learned from the 2015-2016 crisis, the book argued that

solidarity and the implementation of common policies are the two building blocks for a new European consensus on migration. It put forward a set of concrete ideas on a new institutional and financial framework for migration policies, on legal migration, the Common European Asylum System (CEAS), Schengen, integration, border control, return and readmission, the Global Approach and Partnership Framework, and development.

"Towards a new programme (2020-24) for EU migration & asylum policies 20 years after the Tampere conclusions' conference in Helsinki. Speakers included Antonio Vitorino, Director General, International Organization for Migration; Filippo Grandi, UN High Commissioner for Refugees; Nina Gregori, Executive Director, European Asylum Support Office; Michael Spindelegger, Director General, International Centre for Migration Policy Development; Claude Moraes, MEP.





Communicating migration policies

Photos from the EPC Policy Dialogue 'The Turkey-EU Statement – Three years on' with from left to right: Abdullah Ayaz, Director General for Migration Management, Ministry of Interior, Republic of Turkey; Catherine Woollard, Secretary General, ECRE; Marie De Somer, Head of EU Migration & Diversity programme, European Policy Centre; Andreas Papastavrou, Permanent Representative of Greece to the European Union; and Raphael Shilhav, Deputy Head of EU Advocacy Office; EU Migration Policy Advisor, Oxfam International.

The EU had – and still has – a significant role to play in how the 'migration crisis' narrative came about. In the years since 2015, EU leaders have crafted a coherent story about migration; one that highlights the uncontrollable nature of arrivals and paints the 'crisis' as a stand-alone and historically unprecedented phenomenon.

This narrative allowed EU politicians to frame migration as a security issue and legitimised restrictive policy measures, such as ramped-up border controls and increased cooperation with third countries, to curb migration.

More problematic, however, is that this narrative has contributed to an environment wherein right-wing populists are given ample room to spread their message. In many member states, they saw their chance to capitalise on voters' concerns and used the situation as a tool to stir up fear and distrust. Mainstream politicians have subsequently also adopted a sterner discourse on migration, in the hope to appeal to voters who favour more restrictive measures.

To counter these dynamics, analysts from our European Migration and Diversity programme investigated how the EU could improve its communication on migration. In a series of roundtables, organised in cooperation with the Friedrich Ebert Stiftung, communication and migration experts sat together and studied the issue from different angles. They explored and debated how the EU could better address people's concerns and fears surrounding migration, the link between migration and populism, and what drives opposition to immigration and support for radical right-wing populists.

In a widely-read discussion paper, EPC analysts called on the European Commission to abandon the crisis narrative and instead develop a more proactive and diversified communication strategy.

This EPC will follow up on this research in 2020 with a comprehensive study on how disinformation influences views on refugees and migration throughout Europe.

Speakers: Jean-Claude Juncker, Loukas Tsoukalis, Marco Buti, **Herman Van Rompuy**, Marc Lemaître, Ian Acheson, Luc Van der Taelen, Selim Cherkaoui, Klaus Welle, **Didier Reynders**, Kristi Raik, Hannes Rumm, Kadri Tastan, Marianna Skylakaki, Yannis Koutsomitis, **Vytenis Andriukaitis**, Nicola Bedlington, Francesca Colombo, Maroš Šefčovič, Miguel Arias Cañete, Dominique Ristori, **Tony Blair**, Theresa Griffin, Patricia Benchenna, **Danuta Hübner**, Zhang Ming, Cecilia Wikström, Aleš Chmelař, Aharon Leshno-Yaar, Ana Brnabić, Brooke Flanagan, **Tomasz Chruszczow**, Jennifer Rankin, Richard Walton, Saad Amrani, Hugo-Maria Schally, **Gunter Pauli**, Gunnar Wiegand, Augustin Palokaj, René Van Sloten, Adam Price, Lorenzo Kluzer, Wajid Khan, **Jean Pisani-Ferry**, Birgit Loeser, Martin Selmayr, Gordon Sondland, Hugo Dixon, Anand Menon, **Faruk Kaymakci**, James Watson, Pawel Swieboda, Jamie Shea, **Jo Leinen**, Catherine De Bolle, Rory Domm, **Beatriz Ríos**, Stephen Boucher, Jo De Backer, Cecilia Bonefeld-Dahl, Lowri Evans, Rudy De Leeuw, David Sterling, Reinhard Bütikofer, Carwyn Jones, **Angelina Eichhorst**, Katharina Bryan, **Vincent Cochetel**, Julian King, Tanja Fajon, Michael Karnitschnig, **Catherine Woollard**, Renate Tenbusch, Paraskevi Michou, Edouard Rodier, Abdullah Ayaz, Manolis Vournous, Charlotte Alfred, Pavlo Klimkin, David McAllister, **Anders Fogh Rasmussen**, Benedikt Klauser, Günther H. Oettinger, Stephen Raes, Jeffrey Franks, **Alberto Alemanno**, Gabriele Giudice, Ola Elvestuen, James Ker-Lindsay.



CONNECTING europe

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Strengthening the links between civil society actors and EU decision-makers

Since its inception in 2017, Connecting Europe's main objective has been to connect and transnationalise policy debates across Europe, in order to counter the growing mistrust of citizens with the EU. More concretely, it aims at bringing together civil society organisations funded by Stiftung Mercator with the EPC and the wider Brussels policy community.

In 2019, Connecting Europe continued to build and strengthen its network of +20 organisations and connected them with the EU policy sphere, working closely with the different EPC programmes. The joint projects covered a wide range of policy fields: climate change, migration, youth, democracy, but also the digital transformation and foreign policy.

Connecting Europe shared analysis and expertise on key political trends, especially on the European Elections in May 2019 and the start of the new Commission in December 2019. It organised several joint events and workshops with project partners, especially on the state of play of EU migration policy; disinformation and fake news; as well as the EU's climate agenda.

In order to support its network members, the initiative also offered capacity-building measures and tailor-made advice, for instance by organising a study trip on the topic of youth and educational policy, and setting up meetings with relevant stakeholders. Through Connecting Europe, the EPC was also increasingly used as a hub for project partners and Mercator colleagues travelling to Brussels.

The highlights in 2019 were the annual network meeting in Berlin, where over 16 partner organisations joined over the course of two days and discussed the priorities of the newly elected European Commission and explored potential synergies between their projects; and the Advocate Europe Conference in Brussels, where local civil society organisations from across Europe connected with the Brussels policy sphere, including the European Ombudsman Emily O'Reilly and MEP Daniel Freund.

Finally, in 2019 Connecting Europe was extended until the end of 2021, as both the EPC and Stiftung Mercator wish to continue to build this unique network, which allows for civil society organisations to actively engage with the Brussels policy community and to bring new perspectives to EU debates.



"...That is the importance of the EPC's and Mercator Foundation's 'Connecting Europe' programme: It recognises that people with good ideas need to be connected with policymakers in Brussels."

*Emily O'Reilly,
European Ombudsman*



1
network meeting

4
webinars

15
events

20
project partners

1.101
Twitter followers

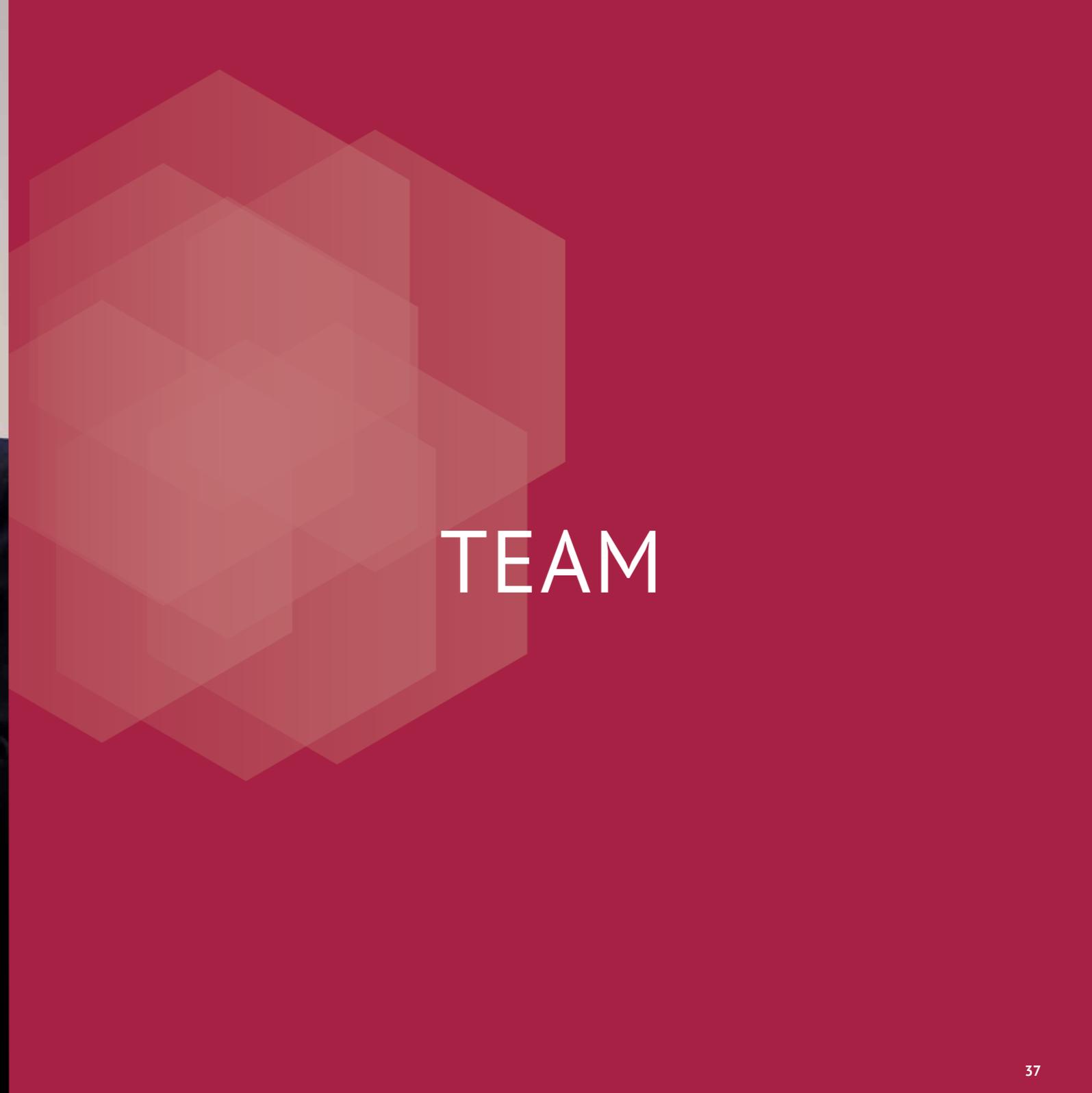
1,000+
participants





“Leaving is not the wish of the overwhelming majority of the citizens of the EU27. Support for EU membership is now at its highest in 27 years. The European voters turned out in record numbers in May. We cannot afford to disappoint our fellow citizens.”

EPC PRESIDENT HERMAN VAN ROMPUY DELIVERING
A SPEECH AT THE EPC ANNUAL CONFERENCE ON
6 NOVEMBER 2019 IN BRUSSELS



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A special thanks goes out to Myriane Bartholomé, the EPC's Membership and Publications Manager. In the summer of 2020, she retired after a long and successful career at the European Policy Centre, having been with the organisation since its founding. For over three decades, she was the first and foremost contact point for members, and a vital part of the communications team.

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The Strategic Council brings together experts, thought leaders and politicians from diverse backgrounds and nationalities. They bring fresh insights and forward-looking perspectives on the major challenges facing the EU. Once a year, they meet to discuss strategic priorities and their implications for the work and strategic direction of the European Policy Centre.

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Vice-President Government Affairs & Policy
EMEA, Europe, Middle East and Africa,
Johnson & Johnson

Achieving sustainability

Financing

The EPC's finances continue to improve. EPC ended the financial year 2019 with a surplus of €82,405, bringing the equity capital to €177,489.

Total income in 2019 was €2,998,992. The piechart shows the breakdown of funding sources.

Approximately 40% of the EPC's funding in 2019 came from grants from the following sources:

- ▶ The King Baudouin Foundation, the EPC's strategic partner, awarded the EPC a grant of €350,000.
- ▶ The Stiftung Mercator awarded the EPC a grant of €375,000 for the Connecting Europe project.
- ▶ The Europe for Citizens programme: the EPC received an operating grant of €250,000 for 2019 under the "Europe for Citizens" programme, alongside other similar think tanks and civil society organisations.

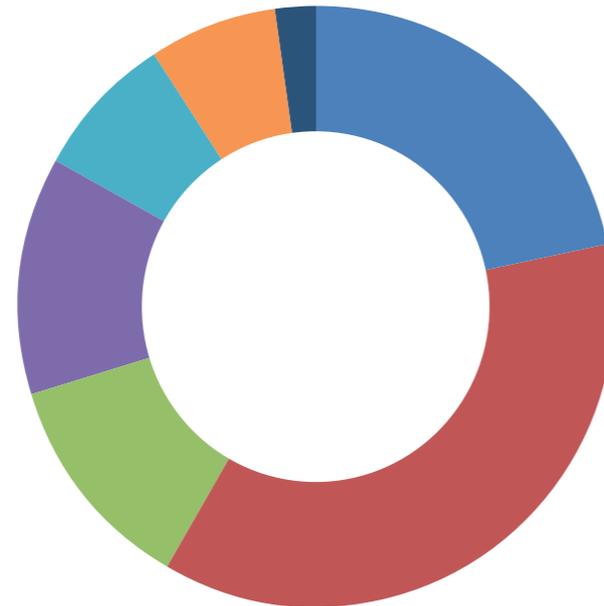
The EPC received €200,000 in 2019 from the Adessium Foundation to support two programmes: European Politics & Institutions and European Migration and Diversity.

A donation of €20,000 was received from Cariplo for the year 2019.

Another 22% of the EPC's funding came from membership fees. In 2019, the total income from membership fees was €658,113.

Pro bono contributions

The EPC would like to thank Dechert LLP for its generous pro bono support and advice.



22%
MEMBERSHIP

12.5%
MERCATOR

2%
OTHER GRANTS

37%
PROGRAMME
SUPPORT

8%
EU GRANT

11.5%
STRATEGIC
PARTNER KBF

7%
ADESSIUM

BALANCE SHEET

As on 31 December	2019	2018
Fixed Assets		
<i>Intangible Fixed Assets</i>	93.840	77.457
<i>Tangible Fixed Assets</i>		
Net furniture & equipment	38.412	46.608
Financial Fixed assets	848	848
Total Fixed Assets	133.100	124.913
Current Assets		
Debtors	182.703	122.002
Banks	556.715	438.527
Accruals	97.951	213.926
Total Current Assets	837.369	774.455
Current Liabilities		
Creditor Loans & accruals	168.608	181.744
Deferred income	618.216	607.281
Total Current Liabilities	786.824	789.025
Net Current Liabilities	-50.545	14.570
Long term Liabilities	6.156	15.261
Net Assets (liabilities)	177.489	95.082
Accumulated surplus/(deficit)	177.062	94.657

INCOME & EXPENDITURE STATEMENTS

As on 31 December	2019	2018
Income		
Members' subscriptions	658.113	659.024
Grants and donations	1.195.000	1.213.678
Programmes & other	1.145.879	915.719
Total income	2.998.992	2.788.421
Expenditure		
Office expenses	-802.073	-774.912
HR expenses	-2.114.514	-1.920.906
Total expenditure	-2.916.587	-2.695.818
Surplus / (deficit) for the year	82.405	92.603
Surplus/(deficit) brought forward)	94.657	2.054
Net surplus/(deficit) carried forward	177.062	94.657

Auditor: Saskia Luteijn, Partner, L&S Registered Auditors

Sustained support for independence

Acknowledgements



The King Baudouin Foundation is a Belgian public benefit foundation that seeks to change society for the better by investing in inspiring projects and individuals. One of its aims is to foster cohesion and build bridges within Europe. With that objective in mind, it established a strategic partnership with the European Policy Centre in 2002.

The partnership contributes to the European integration process by setting the stage for informed debates about EU policies with a wide range of stakeholders.

The foundation's sustained support allows the EPC to have a long-term perspective whilst maintaining its independence.



The Europe for Citizens programme, funded by the EU budget, awarded the EPC an annual operating grant of €250,000 for the period 2018-2020, alongside other similar think tanks and civil society organisations.

As a think tank engaged in European public policy research, the EPC contributed to the aims of the programme through its activities aimed at promoting citizens'

understanding of the EU policymaking process and their involvement in the European public policy debate, as well as through its work on the future of Europe.

The EPC thanks the European Commission and the EACEA for its support.

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BT	Kreab	Cefic	European Round Table of Industrialists (ERT)	"Federation of Employers of the Oil and Gas Industry"	Hong Kong Economic and Trade Office	Permanent Representation of Denmark to the European Union	European Climate Foundation
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Johnson & Johnson	Miltton Brussels	CESI	Federation of the German Waste, Water and Raw Materials Management Industry (BDE)	WEEE Forum	Macao Economic and Trade Office	Permanent Representation of Finland to the European Union	European Foundation Centre (EFC)
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Acquis EU Law & Policy	Mitsui & Co. Benelux S.A./N.V.	Confederation of Danish Industry (DI)	Foreign Economic Relations Board (DEIK)	DIPLOMATIC - 61	Mission of Bosnia and Herzegovina to the EU	Permanent Representation of Ireland to the European Union	Friedrich Naumann Foundation for Freedom
Amazon Europe Core Sarl	Naftogaz of Ukraine	Confederation of European Paper Industries	FuelsEurope	Australian Embassy to Belgium and Luxembourg and Mission to the EU and NATO	Mission of Canada to the European Union	Permanent Representation of Lithuania to the EU	Friedrich-Ebert-Stiftung
APCO Worldwide	Oracle Corporation	Confederation of Finnish Industries EK	German Savings Banks and Giro Association (Deutscher Sparkassen und Giroverband) (DSGV)	Brazilian Mission to the European Union	Mission of Georgia to the European Union	Permanent Representation of the FR of Germany to the EU	Fundaç�o Calouste Gulbenkian
Apple	Philip Morris International	Confederation of Netherlands Industry and Employers (VNO-NCW)	Industrial Minerals Association (IMA-Europe)	Embassy and Mission of the Philippines to the European Union	Mission of Israel to the EU and NATO	Permanent Representation of the Republic of Poland to the European Union	Fundaci�n F�rum Ambiental (Lab Ecoinnova)
Aurubis AG	Portland	Confederation of Norwegian Enterprise (NHO)	International Federation of Reproduction Rights Organisations (IFRRO)	Embassy of Brunei Darussalam and Mission to the European Communities	Mission of Japan to the European Union	Permanent Representation of Sweden to the EU	German Institute for International and Security Affairs - Stiftung Wissenschaft und Politik (SWP)
Bain & Company	Prosus	Confederation of Swedish Enterprise	Japan Center for International Finance (JCIF)	Embassy of Georgia to the Kingdom of Belgium	Mission of Montenegro to the EU	Permanent Representation of Switzerland to the European Union	Hanns-Seidel-Stiftung
BASF SE	Qualcomm	Cosmetics Europe – The Personal Care Association	Japan External Trade Organization (JETRO Brussels)	Embassy of Kuwait in Brussels	Mission of Norway to the European Union	Mission of the Kingdom of Morocco to the European Communities	King Baudouin Foundation
Bristol Myers Squibb	ROPAC - ROPA Consultancies GmbH	Danish Agricultural Council	Joint Brussels Office of the UK Law Societies	Embassy of the Kingdom of Saudi Arabia	Mission of Switzerland to the European Union	Mission of the Republic of China to the European Communities	Konrad-Adenauer-Stiftung
Burson Cohn & Wolfe (BCW)	RTL Group	E.F.P.I.A.	Korea International Trade Association (KITA)	Embassy of the Kingdom of the Netherlands	Mission of the Republic of Azerbaijan to the European Union	Mission of the Republic of Moldova to the European Union	Madariaga - College of Europe Centre
Cambre Associates	Schneider Electric	economiesuisse - Swiss Business Federation	MedTech Europe	Embassy of the Principality of Andorra	Mission of the Republic of North Macedonia to the European Union	Mission of the Republic of Serbia to the EU	Open Society European Policy Institute
Chevron Corporation	Siemens AG	EGBA	Norwegian Shipowners' Association	Embassy of the Republic of Azerbaijan	Mission of the Republic of Poland to the European Union	Mission of Ukraine to the European Union	SITRA
CIGNA	Suez	ETNO	Orgalim	Embassy of the Republic of Cyprus to Belgium	Repr�sentation Permanente de la France aupr�s de l'Union Europ�enne	New Zealand Embassy and Mission to the European Union	Software AG - Stiftung
DELL	Sumitomo Benelux	EU-ASEAN Business Council	Pack2Go Europe	Embassy of the Republic of Korea and Mission of the Republic of Korea to the EU	Royal Norwegian Embassy	Permanent Delegation of Turkey to the European Union	Stiftung Mercator
DLA Piper	Teneo	Eurima	Polish Electricity Association (PKEE)	Embassy of the Republic of Kosovo	Royal Thai Embassy to Belgium and Luxembourg / Mission of Thailand to the EU	Permanent Mission of the Russian Federation to the European Union	Wilfried Martens Centre for European Studies
Dow	UL (Underwriters Laboratories)	EUROCHAMBRES	Technology Industries of Finland (TIF)	Embassy of the Republic of Singapore – Belgium, The Netherlands & Luxembourg and Mission to the European Union	Taipei Representative Office in the EU and Belgium	Permanent Representation of Austria to the EU	
Eamonn Bates Europe	Vodafone	EUROGAS	The Brewers of Europe	Embassy of the United States of America	UK Mission to the European Union	Permanent Representation of the U.S. Mission to the European Union	
EDF – European Affairs	Weber Shandwick	EUROMETAUX	The Danish Association of Lawyers and Economists in Belgium (DIJOF Belgium)	Embassy of Ukraine in the Kingdom of Belgium	U.S. Mission to the European Union		GOVERNMENTAL ORGANISATIONS - 4
ENEL	Zurich Insurance Company Ltd	EUROMIL (European Organisation of Military Associations and Trade Unions)	The International Association of Oil & Gas Producers (IOGP)	Embassy of Uruguay to Belgium and the European Communities			Bundesagentur f�r Arbeit
EPPA		EuropaBio	TIC Council		FOUNDATIONS - 23		Kommerskollegium - National Board of Trade
EUK Consulting	PROFESSIONAL & BUSINESS ASSOCIATIONS - 73	European Aluminium	Tobacco Europe		Alliance for Childhood European Network Group		Representative Office of the Oesterreichische Nationalbank
EUTOP Brussels SPRL	Accountancy Europe	European Association of Long-Term Investors (ELTI)	Turkish Industry & Business Association (T�SIAD)		Bertelsmann Stiftung		Umweltbundesamt �sterreich / Environment Agency of Austria
ExxonMobil	AGORIA	European Automobile Manufacturers Association (ACEA)			British Council EU Office		
Facebook	AMERICAN CHAMBER OF COMMERCE TO THE EUROPEAN UNION (AMCHAM EU)	European Bioplastics			Compagnia di San Paolo		
Ferrero	ASSOCIATION OF CHARTERED CERTIFIED ACCOUNTANTS (ACCA)	European Copper Institute					
FIPRA	ASSOCIATION OF GERMAN CHAMBERS OF COMMERCE AND INDUSTRY (DIHK e.V.)	European Foundation for Management Development (EFMD)					
FleishmanHillard	BIO-BASED INDUSTRIES CONSORTIUM	European Major Exhibition Centres Association					
FTI Consulting	BRUSSELS EUROPEAN EMPLOYEE RELATIONS GROUP (BEERG)	European Organisation for Packaging					
GlaxoSmithKline	BRUSSELS OFFICE OF THE SWEDISH TRADE UNIONS						
Google	BUSINESSEUROPE						
Hitachi ABB Power Grids							
Hyundai Motor Company							
Iberdrola S.A.							
IFOK GmbH							

European Bank for Reconstruction and Development
European Investment Bank (EIB)
International Centre for Migration Policy Development (ICMPD)
International Monetary Fund (IMF)
International Organization for Migration
Korean Institute for Advancement and Technology – KIAT Europe
NATO Parliamentary Assembly
Regional Cooperation Council
UNDP
UNHCR - The UN Refugee Agency
World Bank EU Office

NGO PLATFORMS - 1

Platform of European Social NGOs

NON-GOVERNMENTAL ORGANISATIONS - 49

Amnesty International
ANEC, the European Consumer Voice in Standardisation
Asylos
Belgian Cystic Fibrosis Association (BCFA)
Carbon Market Watch
Caritas Catholica Vlaanderen
Caritas Europa
Central Europe Energy Partners
Circle Economy
Clean Europe Network
Confrontations Europe
Crisis Management Initiative (CMI)
Danish Refugee Council (DRC)
ELNET-EU
Equality and Human Rights Commission
EU-F- Europa Union Frankfurt a. M.
European Academy of Sciences and Arts
European Association of Service

Providers for Persons with Disabilities (EASPD)
European Confederation of Junior Enterprises (IADE)
European Council on Refugees and Exiles (ECRE)
European Public Health Association (EUPHA)
European Stability Initiative
European Youth Forum
Fair Wear
FEANTSA (European Federation of National Organisations Working with the Homeless)
FOSTER EUROPE, Foundation for strong European Regions
Genio Trust
Goethe-Institut Brüssel
Housing Europe
International Catholic Migration Commission - ICMC Europe
International Partnership for Human Rights (IPHR)
International Rescue Committee
Internet Society
Network of European Foundations for Innovative Cooperation (NEF)
NGO "Corporate Relations Research Center"
NRC Europe
ONE
Oxfam International EU Advocacy Office
Platform for International Cooperation on Undocumented Migrants (PICUM)
Red Cross EU Office
RUSI Europe
Society Against Violent Extremism - Belgium
SOS Children's Villages International
The ENERGY ACTION Project (EnAct)
The German Marshall Fund of the United States
Trademark Companies Association - ESIMET

Ukrainian Think Tanks Liaison Office in Brussels
Ukrainian World Congress (UWC)
VoteWatch Europe
WWF European Policy Office

REGIONAL BODIES AND LOCAL AUTHORITIES - 34

Balearic Islands Government
Central Denmark EU Office
Central Sweden European Office
City of Vienna - Liaison Office
Conférence des Régions Périphériques Maritimes d'Europe (CRPM)
EUROCITIES
Government of Catalonia – Representation to the EU
Hanse-Office
HM Government of Gibraltar – Representation to the European Union
Liaison Agency Flanders-Europe
Lombardy Region Government - EU Office
North Sweden European Office
NorthNorway European Office
Office of the Northern Ireland Executive
Oslo Region European Office
Province of Limburg
Region Östergötland
Representation Office of Carinthia
Representation of Lower Saxony to the EU
Representation of the Free State of Bavaria to the European Union
Representation of the State of Baden-Württemberg to the European Union
Representation of the State of Bremen to the EU
Representation of the State of North Rhine-Westphalia to the European Union
Scotland Europa
Scottish Government EU Office

Skåne European Office
Steiermark-Büro
Stockholm Region EU Office
Tampere Region EU Office
Turkish Cypriot Representation in Brussels
Verbindungsbüro Land Niederösterreich
Welsh Government
West Finland European Office
West Norway Office

RELIGIOUS ORGANISATIONS - 6

Commission of the Bishops' Conferences of the European Union (COMECE)
Conference of European Churches
European Evangelical Alliance
European Union Office of The Church of Jesus Christ of Latter-day Saints
Evangelical Lutheran Church of Finland / Church Council
Protestant Church in Germany – Brussels Office

ACADEMIC - 2

Coventry University
The Faculty of International Legal Relations, National University 'Odessa Law Academy'

OTHERS - 2

International Committee of the Red Cross
KfW

ANNEXES

Overview of events

(per programme, chronological)

Conference

Yes We Should!

Connecting Europe

Webinar

The need to Re-unite EUrope – the state of the Union

Workshop

Younger Europeans' Strategy Lab: The EU's blueprint for 2019-2024

Workshop

Younger Europeans' Strategy Lab: The EU's blueprint for 2019-2024

Workshop

The future of Europe: what role for climate and energy policy in a reformed EU?

3rd Meeting of the Working Group

Reforming the EU: What Role for Climate and Energy Policies in a Reformed EU?

Webinar

Disinformation and democracy – what dangers lurk ahead of the European elections?

Connecting Europe Webinar

Still on top of the agenda? The role of migration in the EU electoral campaign

Policy Dialogue

Ensuring equal access to digital skills for young people – Learning from the grassroots level

Expert Workshop

When mayors make migration policy: From field research to policy recommendations

Webinar

Ursula von der Leyen at the helm: What priorities and tasks for the new European Commission?

Workshop

Revising the EU leadership (s)election process: paving the way for 2024

Network meeting for all project partners – With Connecting Europe in Berlin

Conference

Strengthening democracy on the ground: How grassroots civil society organisations counter shrinking civic spaces across Europe

Digital Clearinghouse roundtable for regulators

The President's Table

Perspectives on external financial instruments in the next Multiannual Financial Framework

Europe in the world

Policy Briefing

The foreign policy priorities of the Romanian EU Council Presidency

EU-Israel Strategic Dialogue

Policy Dialogue

Conflict over Nagorno-Karabakh: the benefits of peace
Breakfast Policy Briefing
Defending Europe's security - The fight against terrorism & illegal terrorist content online, disinformation and threats to electoral processes

Policy Dialogue

Preventing radicalization through education

Roundtable

Russia in 2019 - What to expect?

Roundtable

The Donbas conflict resolution process

Policy Dialogue

Russian cyber strategies and EU responses to cyber attacks

Roundtable

The future of the digital economy

Conference

The fight against terrorism three years after the Brussels attacks

Webinar

Turkey's municipal elections - Why they matter

Roundtable

Connecting Europe's and Japan's connectivity agendas: prosperity and security in the Indo-Pacific

Policy Dialogue

Connecting Europe's and Japan's connectivity agendas - Prosperity and security in the Indo-Pacific

Sixty Minute Briefing

The EU-Japan Summit: outcomes and prospects

EPC-EU Delegation to Azerbaijan

Policy Dialogue on Eastern Partnership Ten Years on

Policy Dialogue

Zelenskiy at the helm – What to expect from Ukraine's new President

Roundtable

The next ten years - Changing world dynamics and changing Turkey

Roundtable

Political elite renewal in Ukraine, Georgia and Moldova

Workshop

Preventing violent extremism to counter home-grown jihadism

14th EU-China Think Tank Roundtable, BERLIN

Policy Dialogue

The role of propaganda in radicalization

Policy Dialogue

The future of European defence

Policy Dialogue

Urban terrorism and jihadist radicalisation -Transatlantic responses

Transatlantic Challenges Roundtable

Shifts, risks and opportunities in global trade: The U.S. and EU agendas

Breakfast Policy Briefing

How to overcome the credibility dilemma in Turkey-EU relations

Policy Dialogue & Publication Launch

Guns and Glory: Criminality, imprisonment and jihadist extremism in Europe

Policy Briefing

The government of Moldova's first 100 days in office

Roundtable

The impact of the Iran crisis on the South Caucasus, the Gulf region and beyond

Workshop

What future for the Eastern Partnership?

Webinar

The EU diversifies its toolbox: EU horizontal sanctions regimes

Policy Dialogue

Victims and survivors of terrorism - Their voices and rights

Policy Dialogue

Sanctions against Russia: state of play and future prospects

Roundtable

Tackling global protectionism: European views and responses

Roundtable

Azerbaijan's Foreign Policy and Relations with the EU

Roundtable

Joint reflections on the state of play of geopolitics and implications for foreign policies

Sixty Minute Briefing

Prospects and challenges for EU-China relations

European Migration and Diversity Programme

Film screening and panel discussion (with Connecting Europe)

Kitchen on the run - An innovative example of refugee inclusion

Policy Dialogue (with Connecting Europe)

Cause or trigger? - The link between migration and populism

Policy Dialogue

What drives opposition to immigration and support for radical right-wing populists? Differences in rural and urban environments

Policy Dialogue

Family Reunification under the Dublin Regulation: Protection Gaps for unaccompanied children

Policy Dialogue

The Turkey-EU Statement – Three years on

Roundtable

Understanding audiences, concerns and values

Roundtable

FROM TAMPERE 20 TO TAMPERE 2.0 Tampere: Agencies

Workshop at FNF

Tampere: Partnership with countries of origin

Workshop at FNF

Tampere: Management of migration flows

Workshop – University of Nottingham
Externalising Migration: A Solution for the European Union?

Workshop – University of Nottingham Externalising Migration: A Solution for the European Union?	Policy Dialogue Brexit – Which way forward?	Webinar Disinformation and democracy What role will ‘fake news’ play in the European elections?	President’s Table A new Strategic Agenda 2019-2024 - A (European) Council perspective	Breakfast Policy Briefing EU Trade: Current successes, global challenges, future negotiations	Future of Work Policy Dialogue Innovation and technological disruption - What does the future hold for the transport and logistics workforce?
Workshop Tampere: Fair treatment of third-country nationals	Sixty Minute Briefing North Macedonia on the EU path: A home run to accession negotiations?	Policy Dialogue Frontrunner in a slow race? Montenegro’s EU integration path	Governing Platforms Project Stakeholder meeting Regulating information intermediaries to protect and support public discourse	Social Europe and Well-being	CHES Workshop CHES Conference ‘Health in all Policies - A cornerstone of the economy of well-being’
Workshop Tampere: A common European asylum system	Sixty Minute Briefing Brexit negotiations update: Scotland’s future in Europe	Roundtable How to ensure a level playing field between the UK and the EU after Brexit?	EPC Elections Monitor The Polish elections and what the results mean for Europe	CHES Annual Lecture Europeans’ health: how to make it a priority in the post-2020 agenda?	Workshop Technological changes in EU security & defence: What are the implications for the military workforce?
Roundtable EU communications on migration: Tackling challenges faced by communication actors	Brexit Forum Contingency planning for ‘no deal’	EPC Elections Monitor The European election results	Post-Summit Briefing	Social Protection Task Force meeting Exploring new practices in delivering social protection	Conference The future of work - Towards a progressive agenda for all
FROM TAMPERE 20 TO TAMPERE 2.0 Towards a new programme (2020-24) for EU migration & asylum policies 20 years after the Tampere conclusions	Policy Dialogue Public and elites united in purpose? Serbia’s national efforts for EU integration	Policy Dialogue Accession negotiations for Albania and North Macedonia Second time lucky?	Policy Dialogue EU enlargement to the Balkans: something’s got to give!	Policy Dialogue New technologies transforming healthcare - What implications for the workforce?	CHES Briefing Health Council Briefing and EU Presidency priorities
Expert Workshop (with Connecting Europe) When mayors make migration policy: From field research to policy recommendations	Brexit Think Tank Group Meeting	Sixty Minute Briefing Brexit and beyond - Where next for Scottish-EU relations?	Policy Dialogue Stuck in limbo? The future of the Belgrade-Prishtina dialogue	Sustainable Prosperity for Europe	Workshop - Task Force on Building a Climate-Resilient Europe Climate change adaptation in the EU – identifying policy and implementation gaps
Roundtable EU communications on migration: Moving beyond the “crisis” narrative	Post-Summit Briefing Brexit and more?	Post-Summit Briefing The results of the June European Council	Roundtable Putting citizens at the centre of European democracy	Future of Work Policy Dialogue The media & publishing industry in times of technological revolution - What prospects for the workforce?	Disruptive Technologies Policy Dialogue Beyond the hype: Algorithms
Policy Dialogue EU return and readmission policy: Lessons and opportunities for the new legislature	Policy Dialogue The European Citizens’ Consultations and their follow-up - Making the story a success	Breakfast Policy Briefing The priorities of the Finnish Presidency	Workshop – with connecting Europe Revising the EU leadership (s)election process: paving the way for 2024	CHES Policy Dialogue Investing in people’s health through better primary care	Policy Lunch What prospects for EU state aid and competition policies?
European Politics and Institutions Programme	Dinner workshop The future of civic participation in Europe	Policy Dialogue on Disinformation Disinformation and online harm – Can regulation secure a safer internet?	Breakfast Policy Briefing The priorities of the Croatian EU Presidency	Policy Dialogue Vaccine-hesitancy in Europe: how to tackle it?	Policy Dialogue Environmental challenges with unequal impacts: Why more needs to be done to address both?
Policy Dialogue The rule of law in the Balkans	Breakfast Policy Briefing Deal or no deal? The state of play on Brexit	Policy Dialogue Has populism become mainstream?	President’s Table A new approach for new priorities: Future-proofing EU investment and the post-2020 Multiannual Financial Framework	Future of Work Policy Dialogue Ensuring equal access to digital skills for young people – Learning from the grassroots level	Digital roadmap for a Circular Economy Workshop Digitalised circular economy: The role of public procurement
Roundtable Study on citizens’ participation instruments	Policy Dialogue Can higher education reverse brain drain in the Balkans?	Workshop with ECF What can culture contribute to the future of Europe?	EPC Elections Monitor The UK election result	Webinar The transformation of health in the digital era: challenges and opportunities	EPC-Egmont Workshop Implementing the Europe-Asia connectivity strategy – The next steps
Policy Dialogue The European Citizens’ Consultations - Representation with participation?	Sixty Minute Briefing The EU-Japan Summit: outcomes and prospects Ambassador	Policy Dialogue Getting the message across -The EU’s communication challenge	Post-Summit Briefing		

Policy Lunch
EU trade in a tumultuous world

Policy Dialogue
Industrial transformation - What role for digital skills?

Webinar
Aligning the next EU budget to the Paris agreement

Roundtable
The Stockholm arbitration and the future of gas transit through Ukraine

Policy Dialogue
The future of Ukraine's gas transit route and European energy security

Policy Dialogue
A just energy transition in Central and Eastern Europe: addressing the challenge

Policy Dialogue
SME performance and competitiveness – Addressing drivers for success

Workshop (with Connecting Europe)
The future of Europe: what role for climate and energy policy in a reformed EU?

3rd Meeting of the Working Group (with Connecting Europe)
Reforming the EU: What Role for Climate and Energy Policies in a Reformed EU?

Policy Dialogue
China's ban on waste imports – One year after

Digital roadmap for a Circular Economy Workshop
The policy framework for action: what should be done to facilitate a transition to a digitalized circular economy?

Policy Dialogue
Towards a European sustainable battery industry. How to create jobs for a low carbon society?

Policy Dialogue
The geopolitics of energy transformation

Disruptive Technologies Policy Dialogue
Beyond the hype: Connected objects and the Internet of Things

Policy Lunch
The 2050 climate roadmap

Country Seminar – Berlin
Industry Action Plan for the EU

Policy Dialogue
Restricting microplastics in Europe - How far and how fast?

Digital Roadmap for the Circular economy
4th Steering Committee Meeting

Policy Dialogue - Disruptive Technologies series
Beyond the hype: Blockchain

IAPEU Country Seminar at Dutch Permanent Representation to the EU

Digital4Leadership Workshop
EU strategic autonomy in digital times

Roundtable
From gaps identification to action – How to improve the EU climate resilience framework?

Post-Election Debate 2019:
What to expect on sustainable finance?

Breakfast Policy Dialogue
Energy prospects on the road to climate neutrality:

Framing the debate for the next EU political cycle

Digital4Leadership Workshop - Bucharest

Digitalisation and sustainability project:
- IN BERLIN
Kick-off meeting with the German Ministry for environment, nature conservation and nuclear safety

Pro-Res High-level Discussion
Ethics in finance and economics research

Policy Dialogue
Investment in innovation: incentivising private sector involvement

Roundtable
Digital roadmap for circular economy
The circular economy: Closing the loop through digitalization

Roundtable
The role of energy investment in helping the EU to contribute to the Sustainable Development Goals

Roundtable
Presentation of EPC Industry Action Plan for the EU

First Workshop
Sustainable consumption and production and greening of ICT

Single Market Roundtable
Making the Single Market work: A new enforcement agenda for the new Commission?

2nd Digitalisation and sustainability' Workshop on mobility
Digitalisation as an enabler for sustainable development

3rd Digitalisation and sustainability Workshop
Biodiversity and agriculture

Policy Dialogue
An Industry Action Plan for a more competitive, sustainable and strategic European Union

Digital Clearing House Roundtable

Webinar
What industrial strategy can (or should) we expect from the next Commission?

Breakfast Policy Briefing
EU Trade: Current successes, global challenges, future negotiations

Policy Dialogue
COP 25 – Outcomes and next steps

List of publications

(per type, in chronological order)

Book

From Tampere 20 to Tampere 2.0: Towards a new European consensus on migration
Philippe De Bruycker, Marie de Somer, Jean-Louis De Brouwer (eds.)

Guns and Glory: Criminality, imprisonment and jihadist extremism in Europe
Ian Acheson and Amanda ((eds.)

Ensuring a post-Brexit level playing field
David Baldock, Larissa Brunner, Pablo Ibáñez Colomo, Emily Lydgate, Marley Morris, Martin Nesbit, Jacques Pelkmans, Vincent Verouden and Fabian Zuleeg

Challenge Europe

Yes, we should! EU priorities for 2019-2024

Dimitar Bechev, Larissa Brunner, Paul Butcher, Christian Calliess, Poul Skytte Christoffersen, Marie De Somer, Claire Dhéret, Andrew Duff, Janis A. Emmanouilidis, Giovanni Grevi, Annika Hedberg, Stefan Heumann, Paul Ivan, Marko Kmezić, Srdjan Majstorović, Julia Okatz, George Pagoulatos, Gunter Pauli, Marta Pilati, Martin Porter, Janez Potočnik, Julian Rappold, Jamie Shea, Corina Stratulat, Evangelia (Lilian) Tsourdi, Herman Van Rompuy, Fabian Zuleeg and YES Lab

Commentaries

The looming third European gas crisis
Alan Riley

EU trade policy: Global enforcer for the European Green Deal
Johan Bjerkem

The MFF non-decision: More at stake than delays
Marta Pilati

The European Green Deal: A promising start and a long road ahead
Annika Hedberg, Sofia Lopez Piqueres and Stefan Spika

Regulators of internet platforms should look beyond legal aspects
Larissa Brunner

It's time to discuss Europe's future – A first Draft Blueprint for the Conference on the Future of Europe
Corina Stratulat and Janis A. Emmanouilidis

Letter to Macron: Details matter for enlargement reform
Corina Stratulat and Milena Lazarevic

The worst is yet to come
Fabian Zuleeg

The Russia-Africa Summit: The next stage in the Kremlin's Africa charm offensive
Amanda Paul and Ivano di Carlo

This deal or no deal
Fabian Zuleeg

Can Europe prevent the paralysis of the multilateral trading system?
Fabian Zuleeg

From mission letter to mission impossible: Can a top-down approach to 'Cohesion and Reforms' really deliver
Alison Hunter

The European Citizens' Consultations deserve pride of place at von der Leyen's Conference
Paul Butcher and Corina Stratulat

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Larissa Brunner

Laying the foundations for a successful Commission presidency
Johannes Greubel

A more streamlined Commission structure
Fabian Zuleeg

Towards a no-deal Brexit in October
Larissa Brunner

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Fabian Zuleeg

Europe's recruitment drive
Andrew Duff

Zelenskiy in charge – When reality goes beyond fiction
Svitlana Kobzar and Amanda Paul

Designing the next extension – Conditional and time-limited
Fabian Zuleeg

The case against a long extension of Article 50
Larissa Brunner

Brexit: Decoupling the Political Declaration
Andrew Duff

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Johan Bjerkem

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Amanda Paul and Demir Murat Seyrek

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Larissa Brunner and Fabian Zuleeg

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Giovanni Grevi

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Hywel Ceri Jones

The last throw of the dice for the UK and the EU
Fabian Zuleeg

The way forward on Brexit
Hywel Ceri Jones

Euros for oil: A first step, but towards what?
Marco Giuli

The EU's 'no deal' strategic headache
Fabian Zuleeg

The MFF: Europe's other ticking clock
Marta Pilati and Fabian Zuleeg

Compendium

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Larissa Brunner and Fabian Zuleeg

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György Fóris

Moving beyond the 'crisis': Recommendations for the European Commission's communication on migration
Katharina Bamberg

The European Union makes a new push for democracy
Andrew Duff

Diminishing safeguards, increasing returns: Non-refoulement gaps in the EU return and readmission system
Olivia Sundberg Diez

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Andrew Duff

The political reform agenda of Ursula von der Leyen
Andrew Duff

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Johan Bjerkem and Malcolm Harbour

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Giovanni Grevi

Brexit: Time regained
Andrew Duff

Creating a digital roadmap for a circular economy
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Paul Butcher

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Fabian Zuleeg

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Andrew Duff

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Claire Dhéret, Simona Guagliardo and Mihai Palimariciuc

An Industry Action Plan for a more competitive, sustainable and strategic European Union

Johan Bjerkem, Marta Pilati, Claire Dhéret, Marco Giuli and Stefan Sipka

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Larissa Brunner

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Marta Pilati

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Claire Dhéret and Marta Pilati

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Larissa Brunner

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Amanda Paul and Tommaso Virgili

Integrating is caring: A paradigm shift in health

Simona Guagliardo with Claire Dhéret

Policy Updates

EPIM Policy Update - December 2019

EPIM Policy Update – October 2019

EPIM Policy Update – July 2019

EPIM Policy Update – April 2019

EPIM Policy Update – February 2019

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